Revision to Strategy — Complete Pullout of Loans and Credit Business

Why we Expect Improved PL and Profit Growth

- 1. Reduction of Interest Costs (Non-Operating Expenses)
- →As a result of a reduction in interest bearing liabilities, interest costs forecast for 2007 (approx. ¥700 million) will be reduced to almost zero in the next term
- 2. Tax Advantage on Net Loss Carried Forward Due to Withdrawal from Loans and Credit Business
- →A tax advantage of approximately ¥32.0 billion over 7 years beginning in the next term
- 3. Further Accelerated Growth in the Infrastructure and Media Segments from the Next Term

2005 to 2006: 39% growth in operating profit 2006 to 2007: 16% growth in operating profit

From 2007: management completely focused on profit, growth

through synergy!

